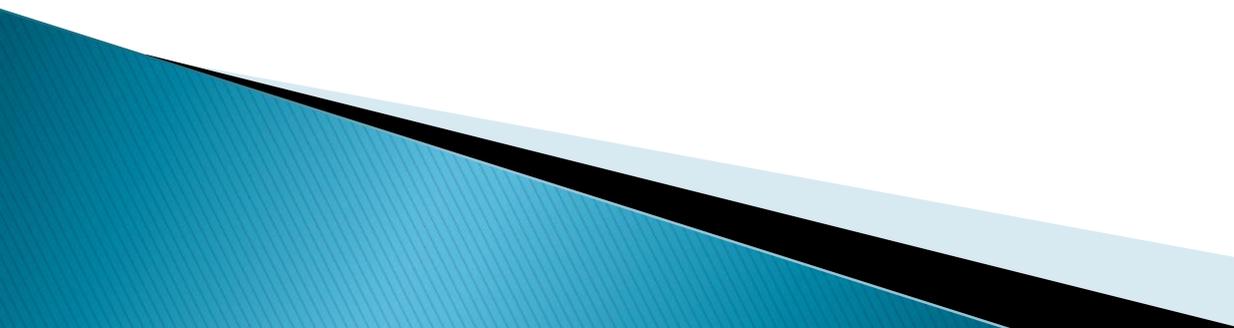
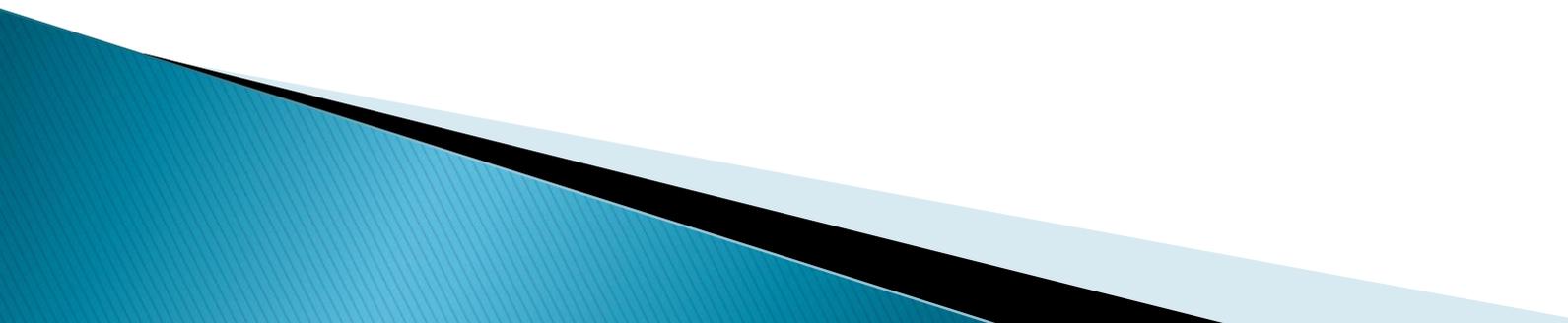


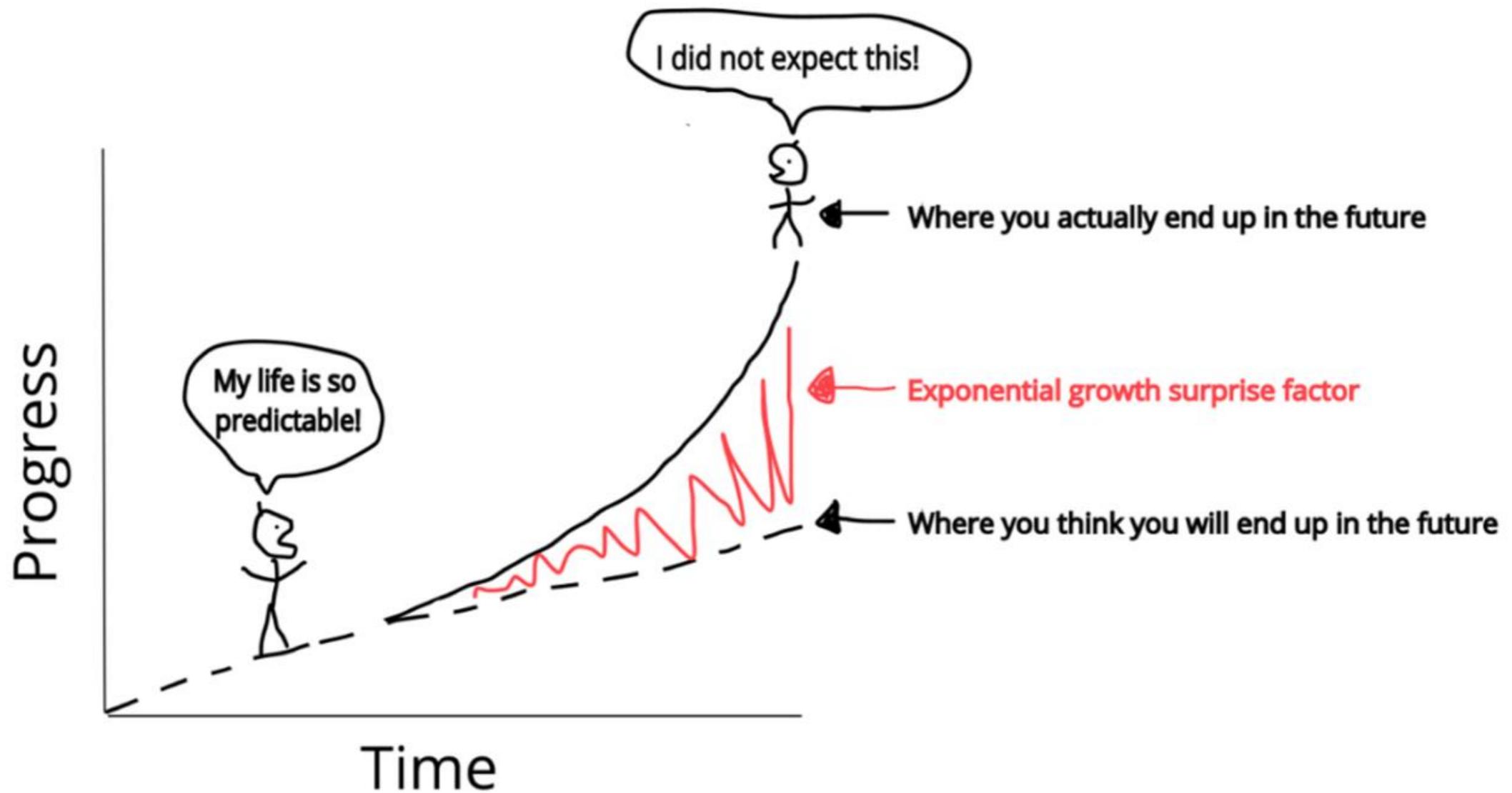
How to Prepare for Disruption

- ▶ Description: *COVID is accelerating the disruption of almost every industry we know. This session will look at business tips and technologies to help you navigate and manage that disruption while also teaching you how to engage your employees in cost cutting efforts to give your business the cash runway needed to return stronger.*
- 

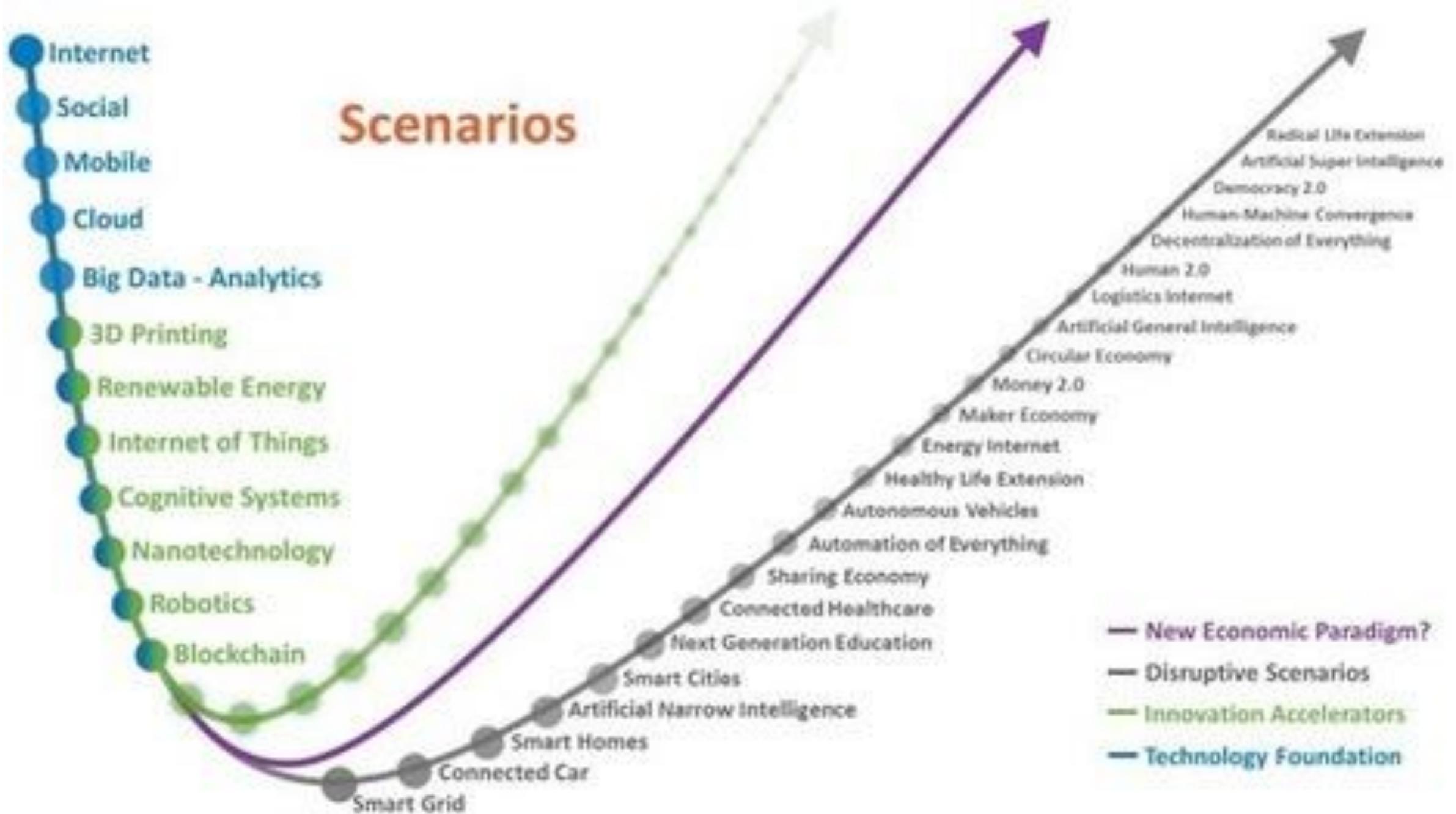
Tim Kelley Bio:

- ▶ Entrepreneur
 - ▶ Traveler
 - ▶ Professor
 - ▶ Investor/Angel
 - ▶ Central Bank Advisor
 - ▶ Father Husband
 - ▶ Native Phoenician
- 

Technology – Linear vs Exponential



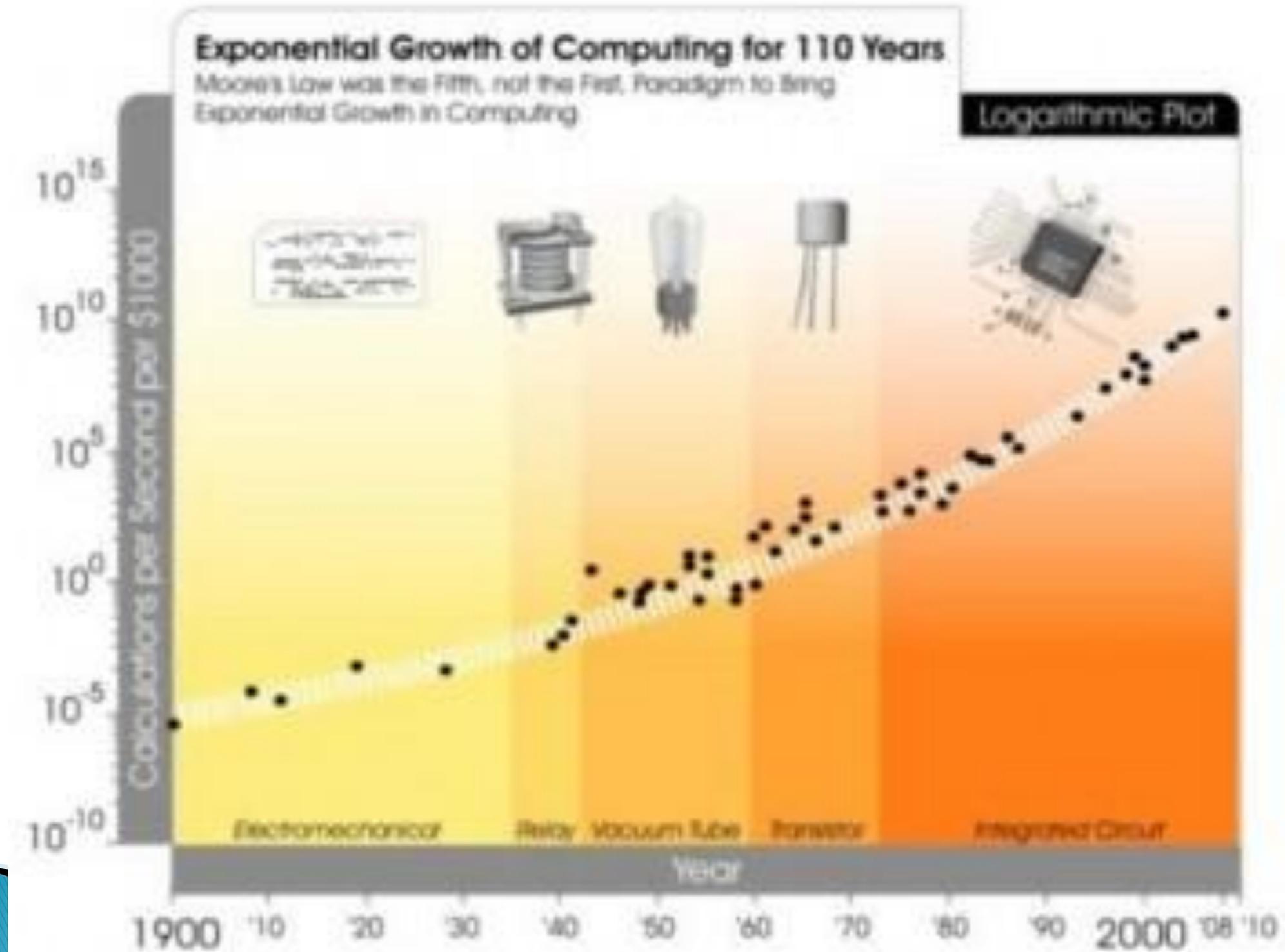
Technology



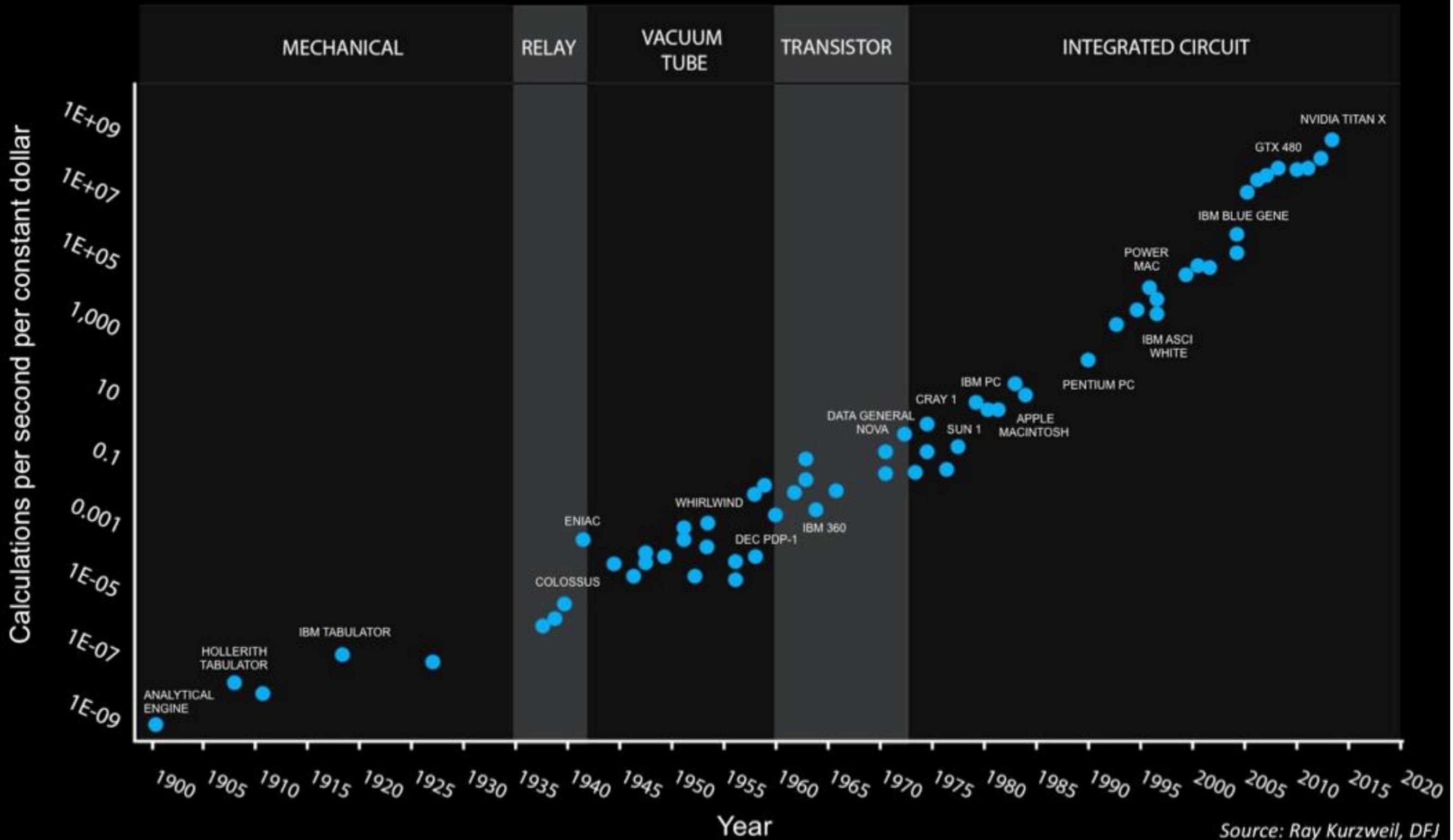
Innovation

- ▶ Moore's Law: The number of integrated circuits on a transistor has been doubling every 12 to 24 months since 1965!
 - This trend continues and is called an exponential curve.
- ▶ Quantum Computing:
- ▶ Robotics / AI: <https://www.youtube.com/watch?v=LikxFZZO2sk>

Exponential Opportunity



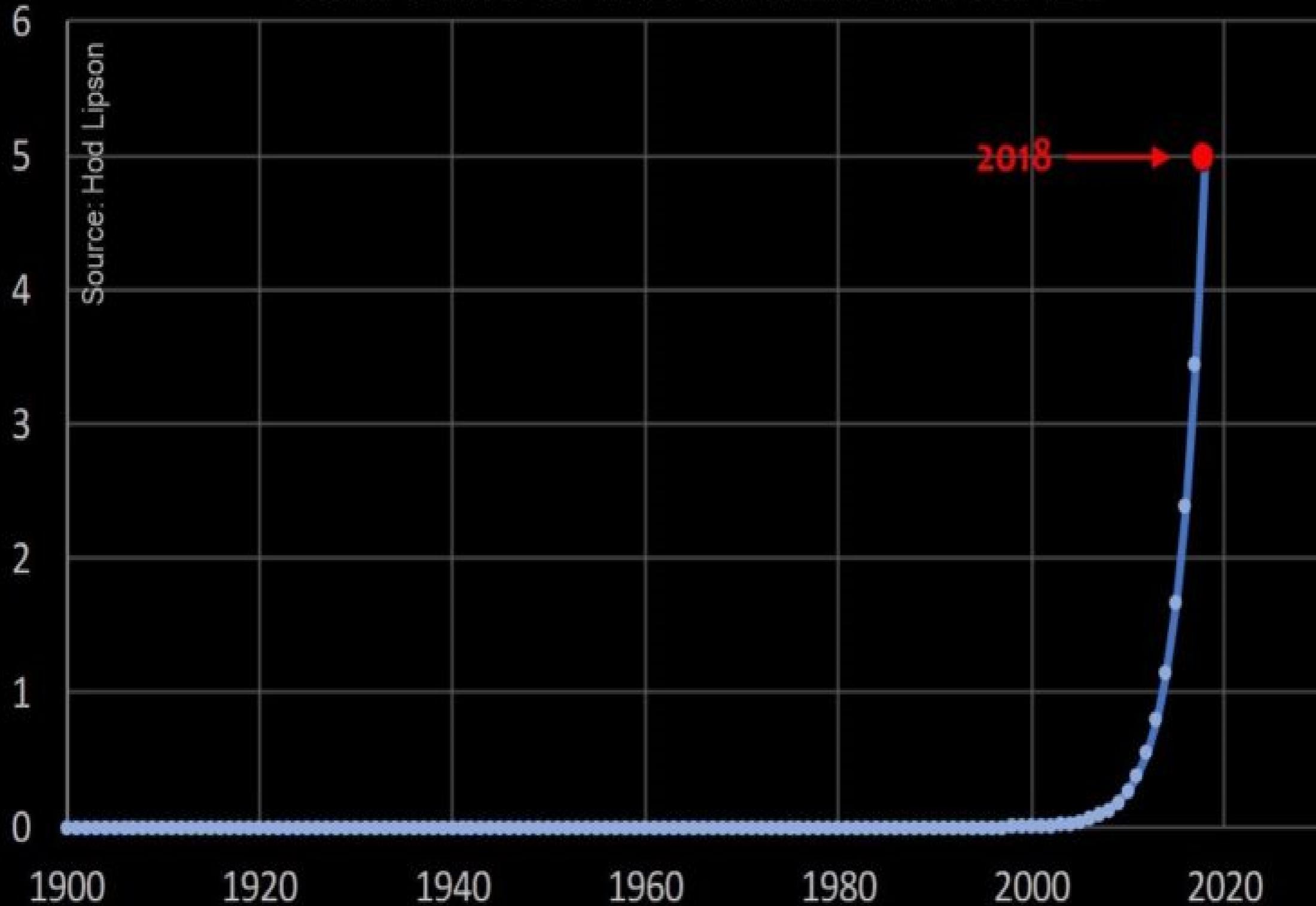
120 Years of Moore's Law



Source: Ray Kurzweil, DFJ

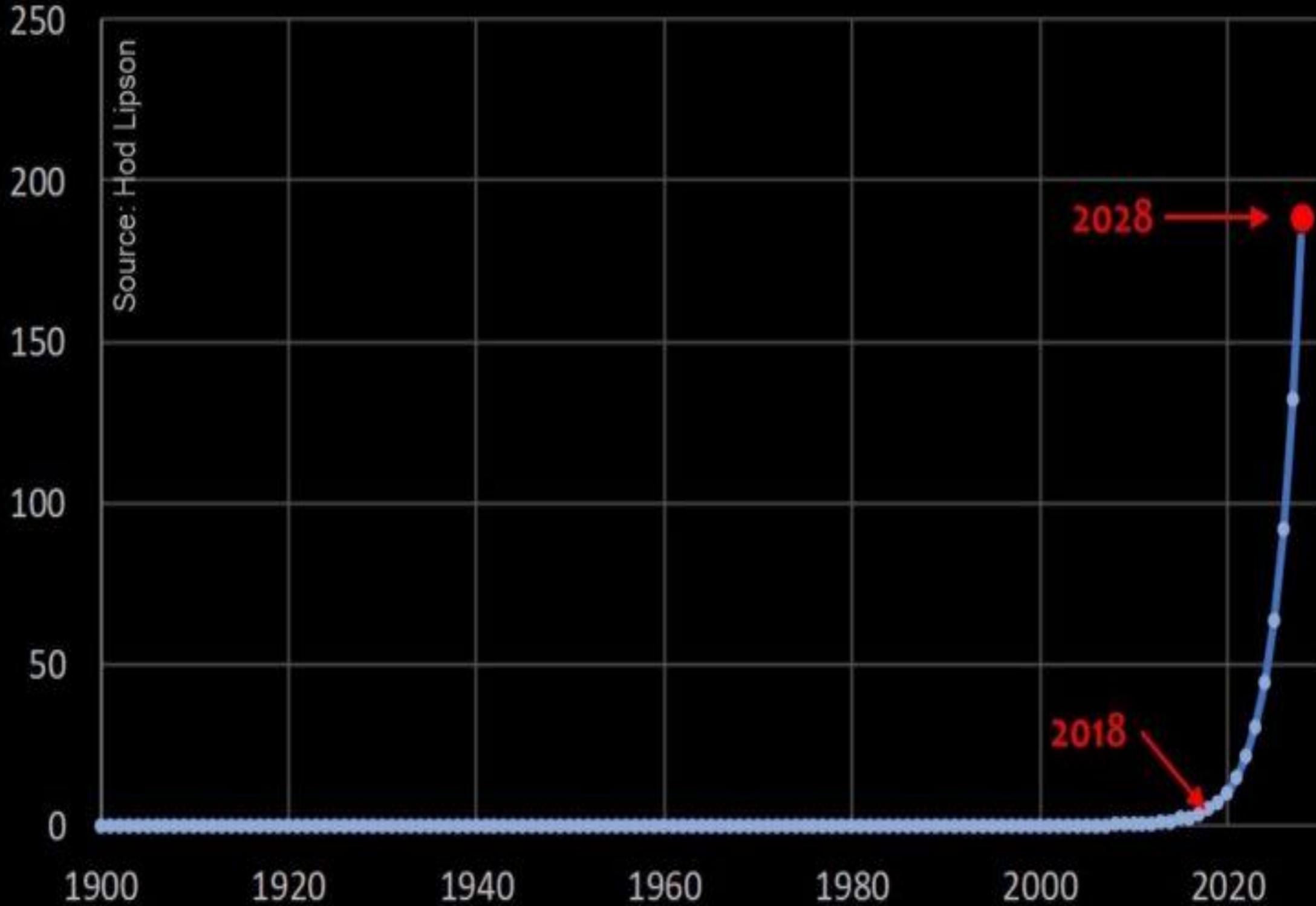
COMPUTING SPEED ON A LINEAR SCALE

Billion Calculations Per Second per dollar [GigaFLOPS/\$]



COMPUTING SPEED ON A LINEAR SCALE

Billion Calculations Per Second per dollar [GigaFLOPS/\$]



“6Ds” – Exponential Framework

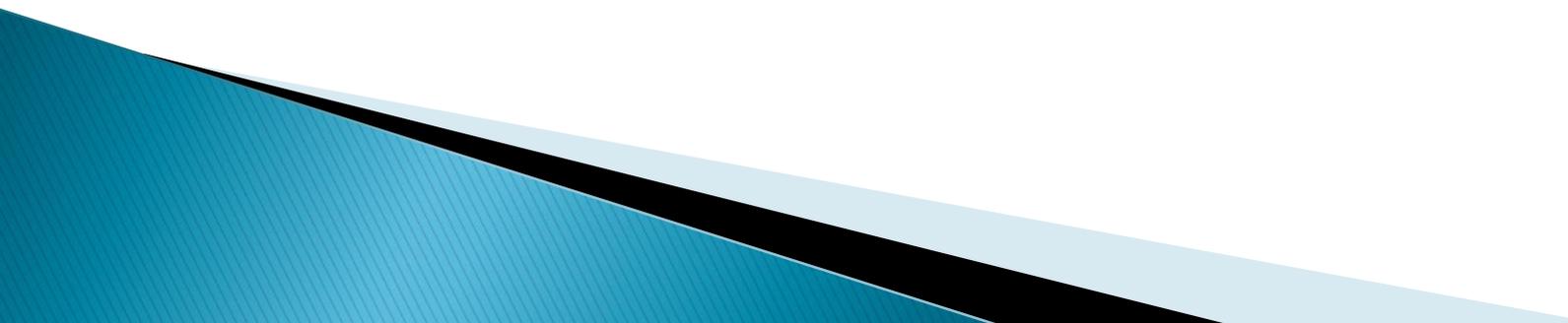
Democratize

Demonetize

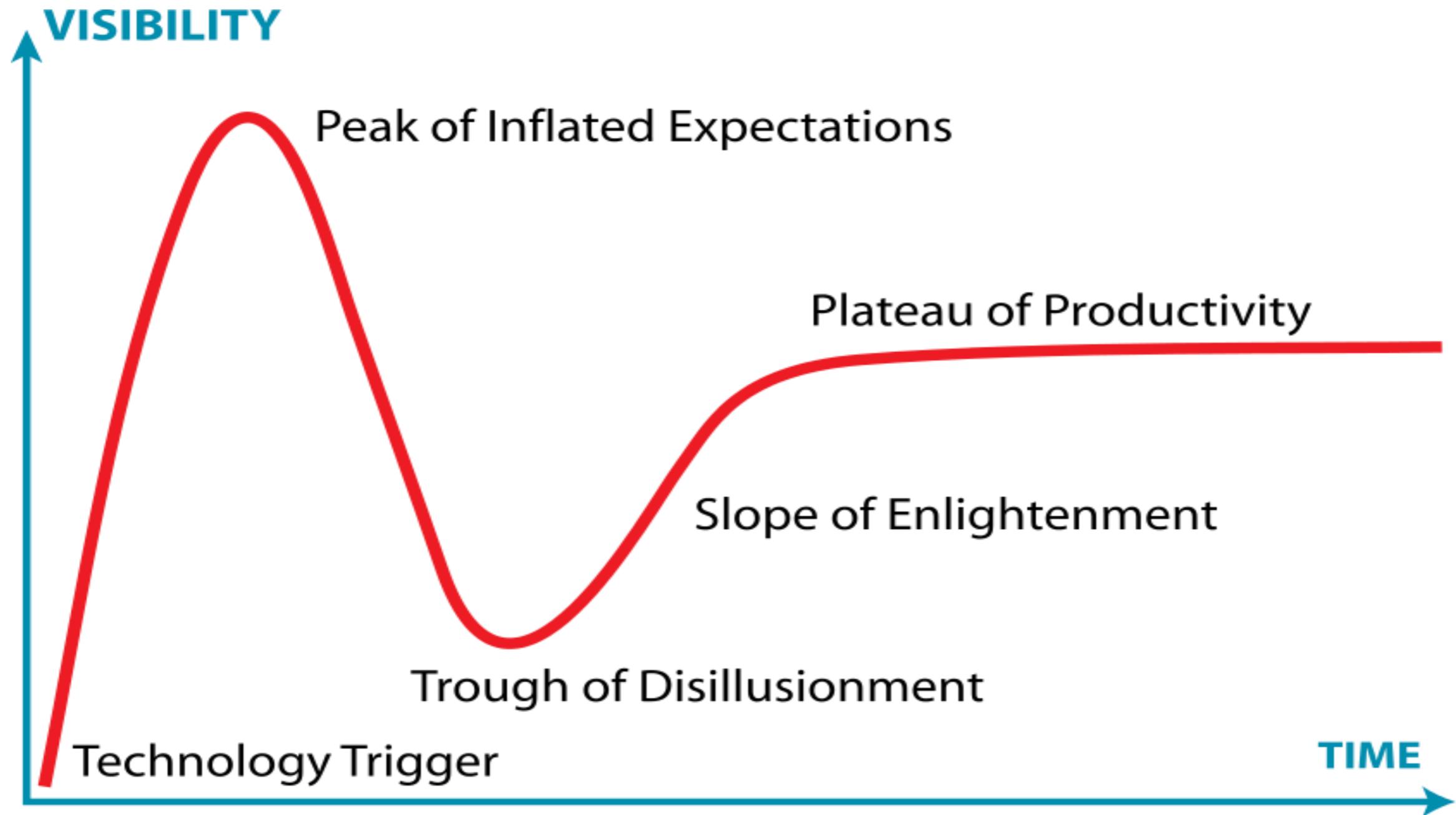
Dematerialize

Disruptive

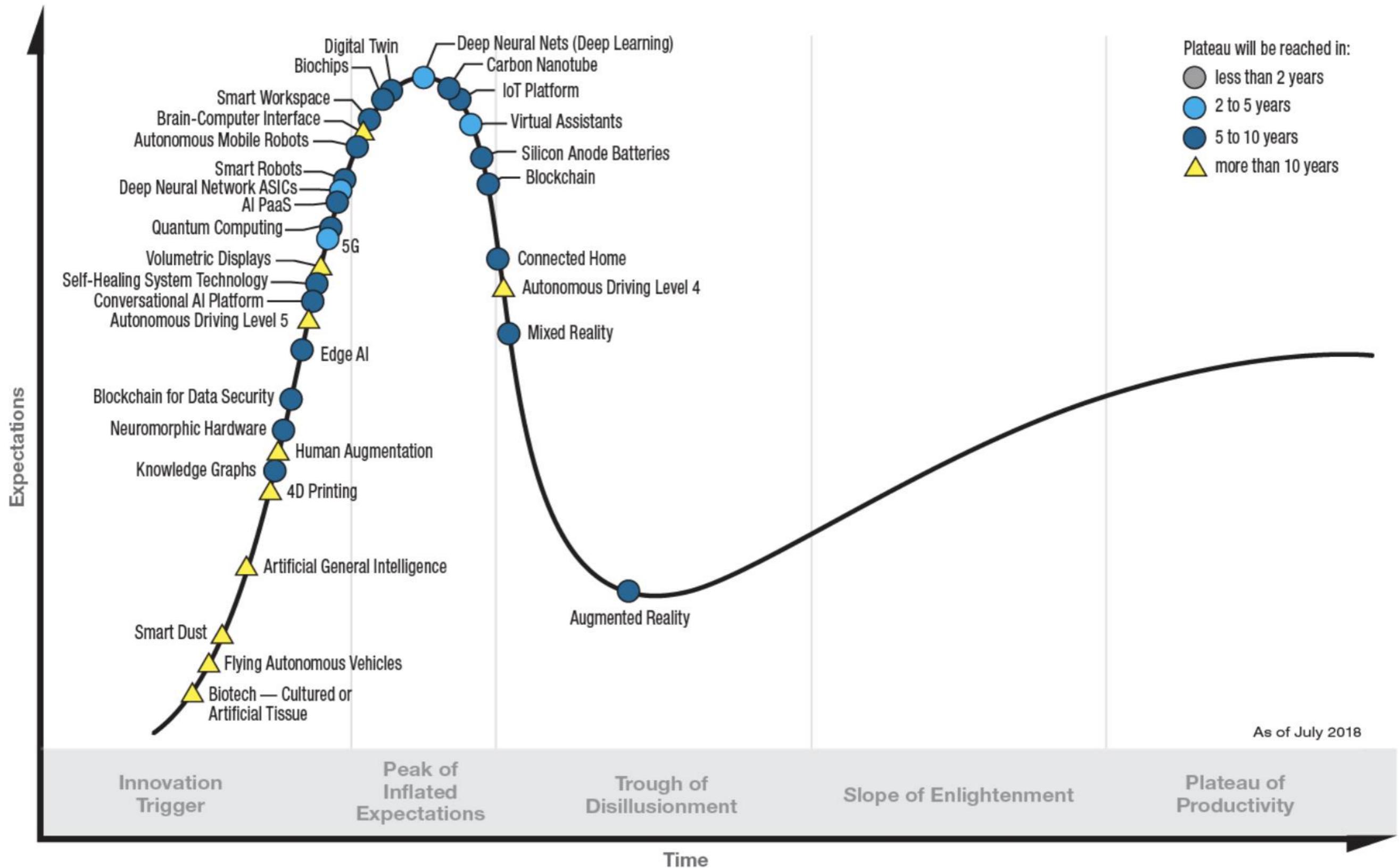
Digitized → Deceptive
(Information Tech)



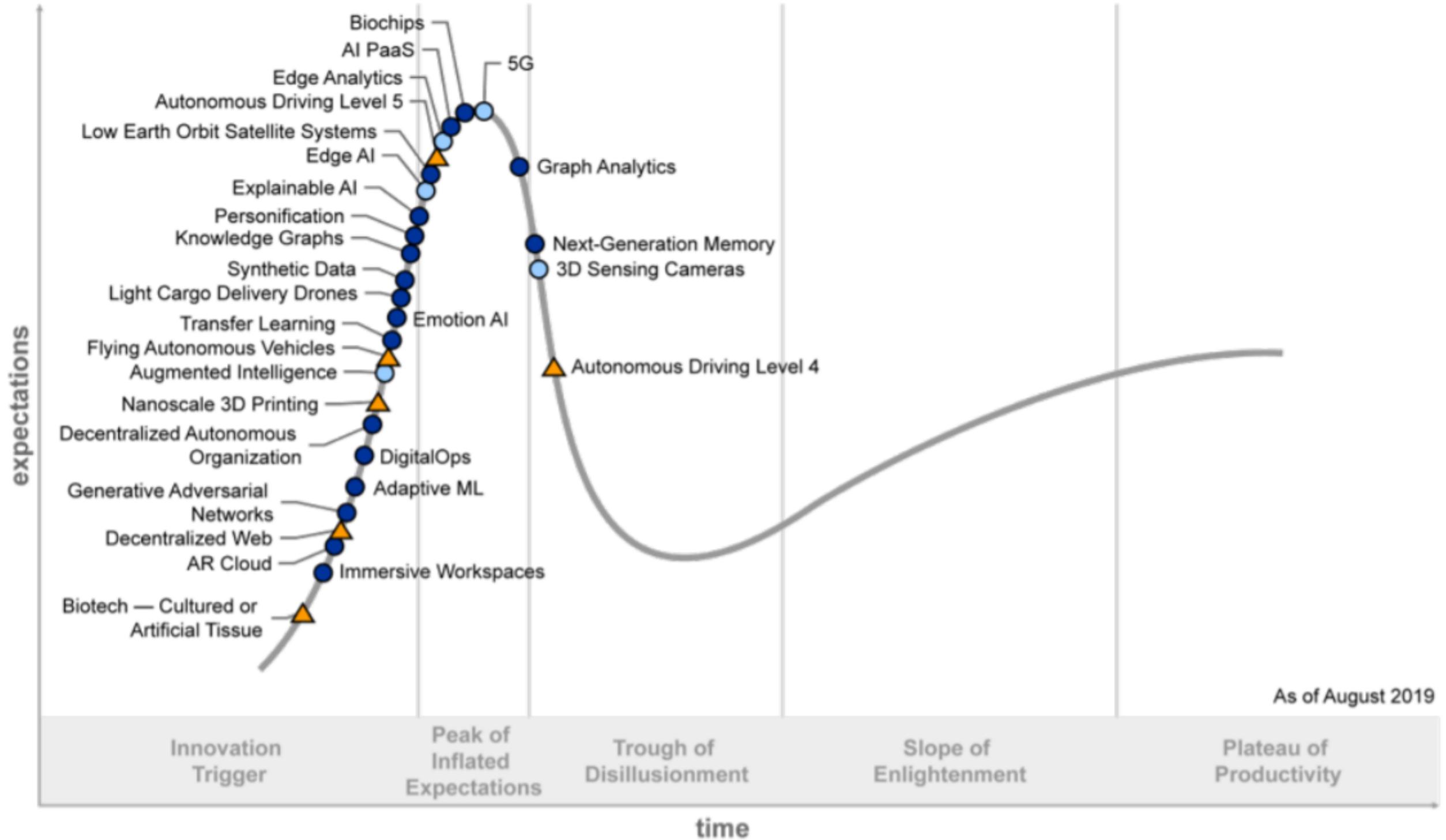
Digitize, Deceptive, Disruptive, Dematerialize, Demonetize, Democratize



Hype Cycle for Emerging Technologies, 2018



Hype Cycle for Emerging Technologies, 2019

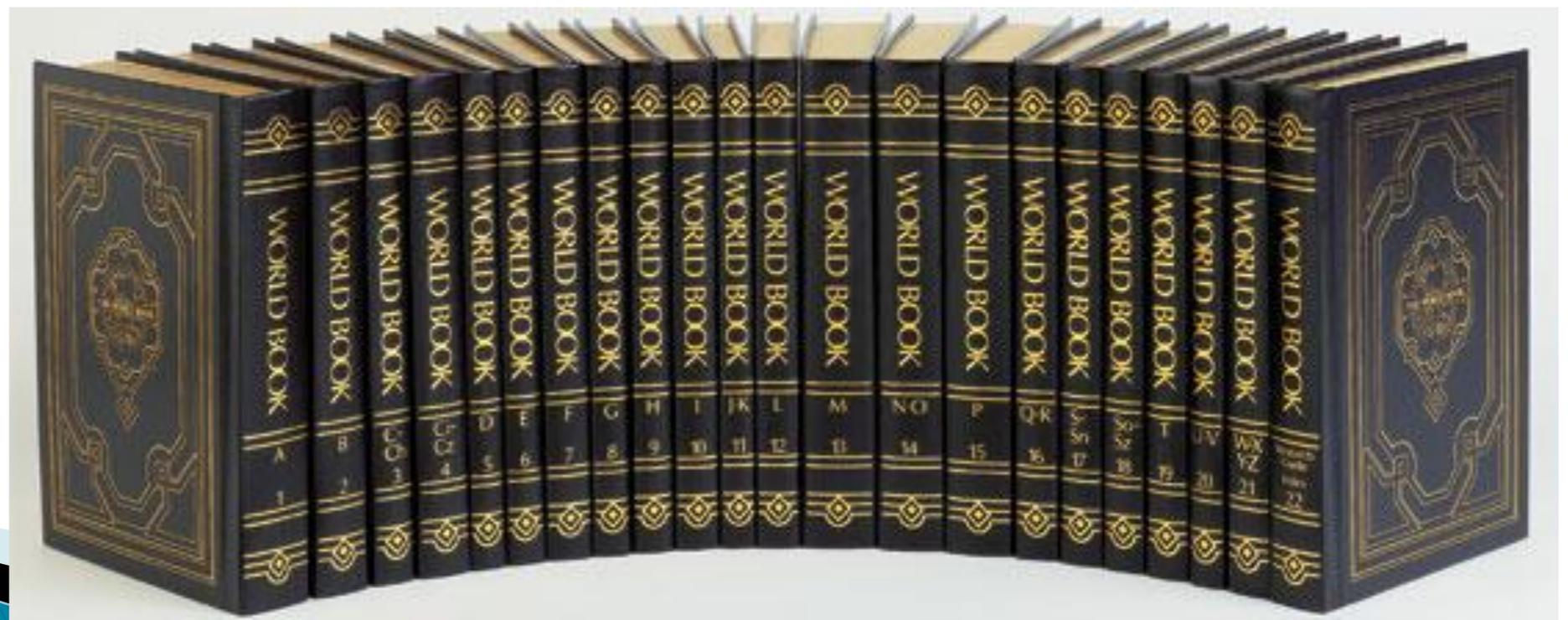


Plateau will be reached:

- less than 2 years
- ◐ 2 to 5 years
- 5 to 10 years
- ▲ more than 10 years
- ⊗ obsolete before plateau

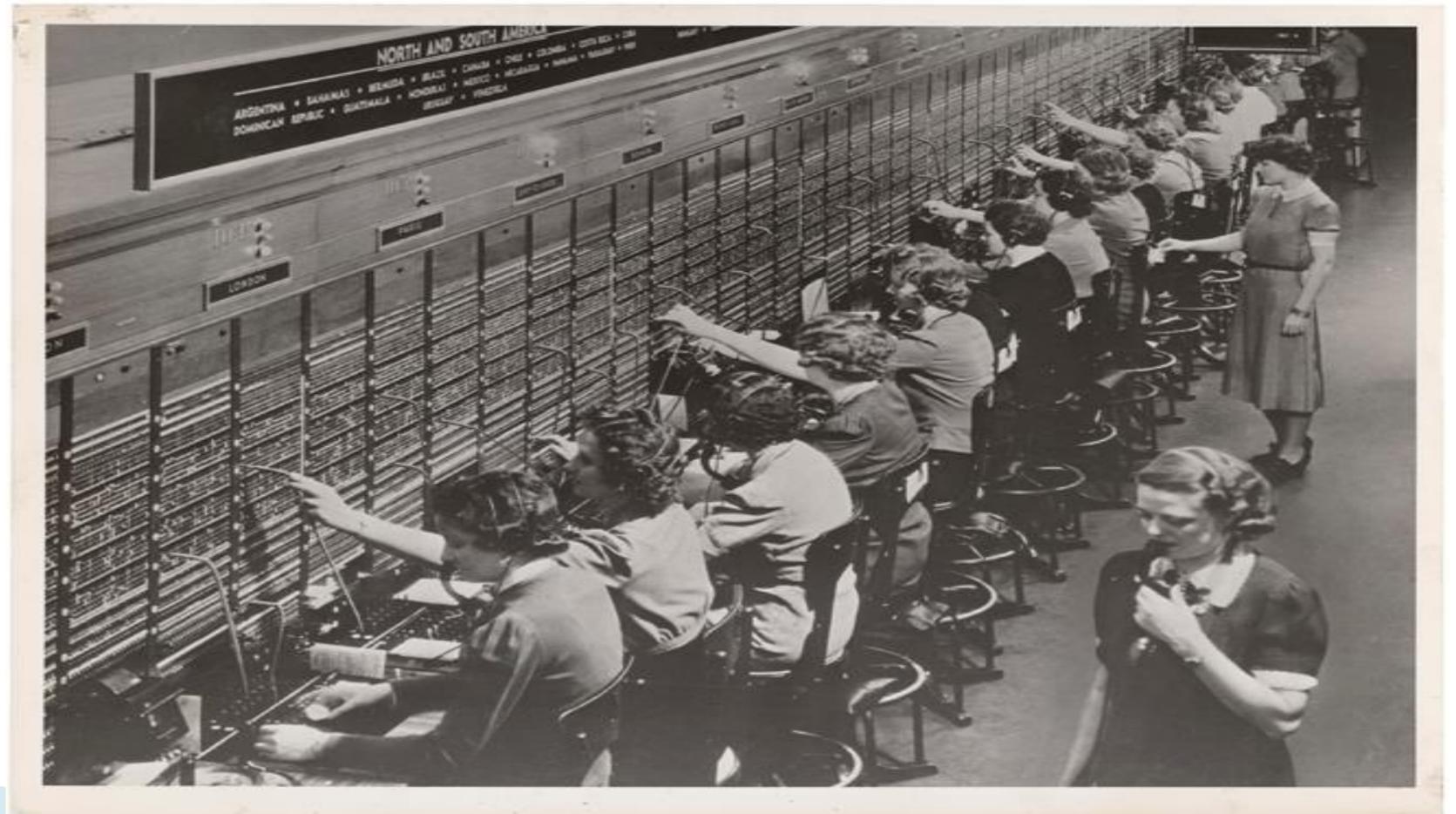
Digitize

- ▶ Think of an Encyclopedia which cost hundreds or thousands of dollars!
 - Now a search on your mobile phone provides you with unlimited detail about any published topic.
 - The information was analog and is now digital and can be distributed to an unlimited number for zero marginal cost (free for each extra unit).



Digitize

- ▶ Think of long distance communications
 - Once analog phone lines were patched together by dozens of operators
 - Now we can skype call or use whats app video for free from anywhere!



Deceptive

- ▶ At this stage people have been exposed to a new technology but don't see the rapid impact that they expected.
 - People begin to lose faith that the technology will ever truly impact their life.
 - An example is a Digital Camera.
 - Invented by Kodak in the seventies it was ignored by Kodak leadership which thought that their business was paper and chemicals rather than facilitating people's documented memories.
 - Kodak went from a Multi-Billion dollar enterprise in 1996 with tens of thousands of employees to bankruptcy in 2012.



Disruptive

- ▶ Now think about Instagram:
 - Facilitating image sharing on mobile devices.
 - Company is formed in 2012
 - Sells to Facebook in 2014 for \$1 Billion Dollars with only 14 employees after only 18 months of operation they had hundreds of millions of users!

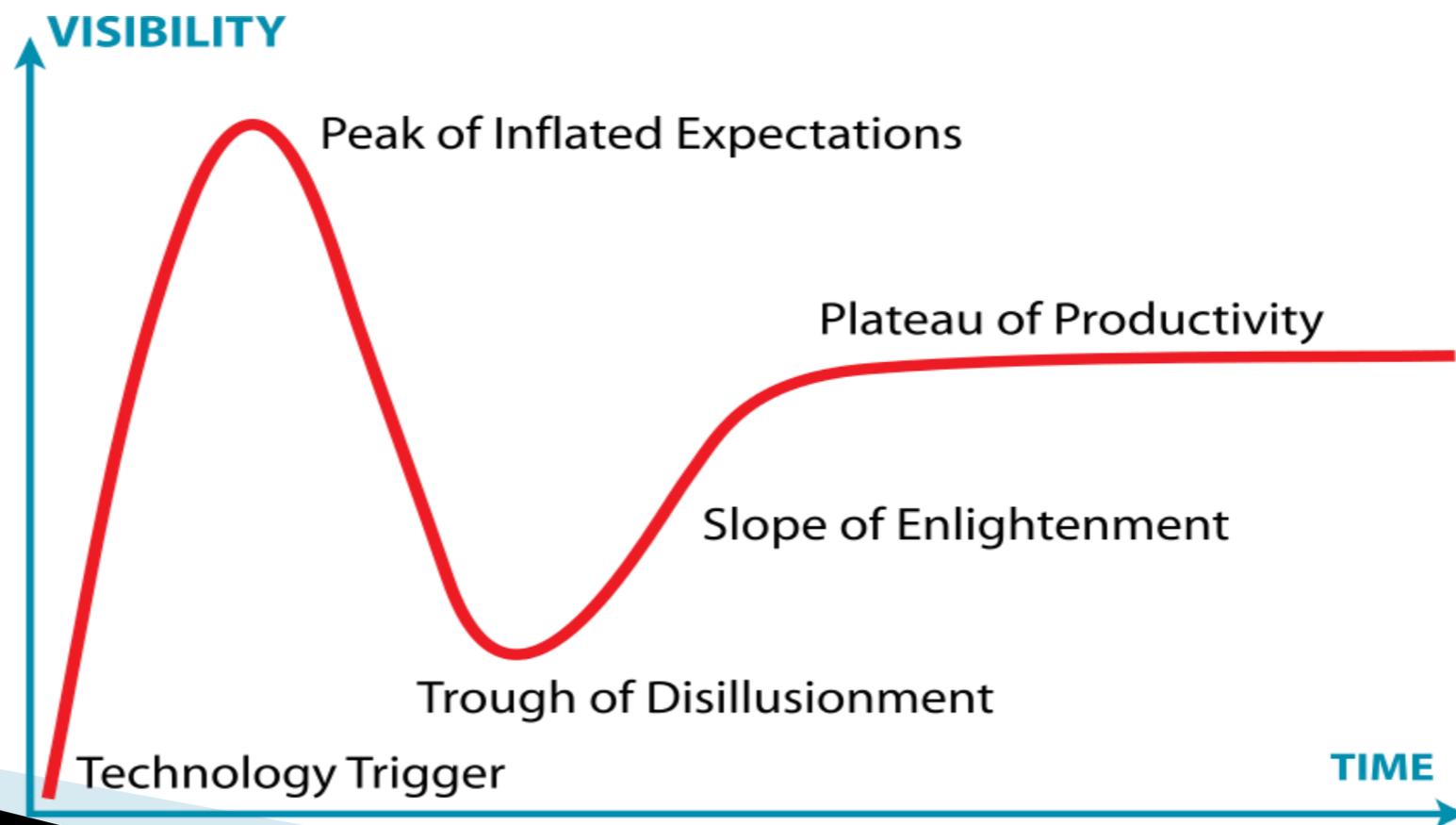


Instagram



Disruptive

- ▶ This Gartner Hype Cycle applies to how we expect new technologies to change our lives.
- ▶ Think which technologies are at what stage in this cycle? 3D printing, Artificial intelligence, Robotics
- ▶ What if you could print a house or a car or furniture or human organs!
- ▶ This will tell you where the opportunities are!!!



Dematerialize

- ▶ The Encyclopedia has dematerialized into your phone.
- ▶ The Camera that used to cost hundreds or thousands of dollars has been dematerialized into your phone
- ▶ The post office is being dematerialized into email and chat
- ▶ Air BnB is dematerializing traditional hotels by offering an alternative that requires no capital. P20

Demonitize

- ▶ Costs come crashing down.
 - We no longer pay for Music, information, photos
 - More and more industries will be demonitized as time goes on.

Easter morning 1900: 5th Ave, New York City. Spot the automobile.



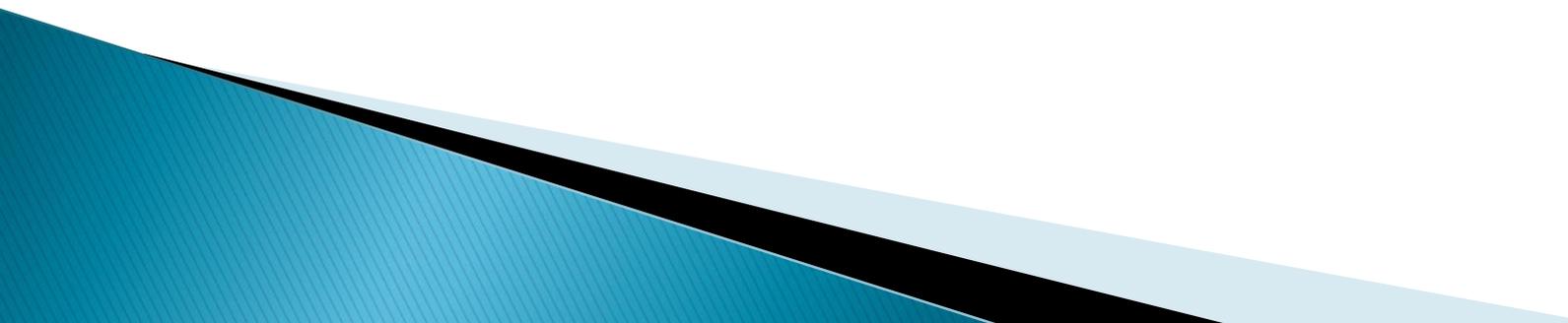
Source: US National Archives.

Easter morning 1913: 5th Ave, New York City. Spot the horse.

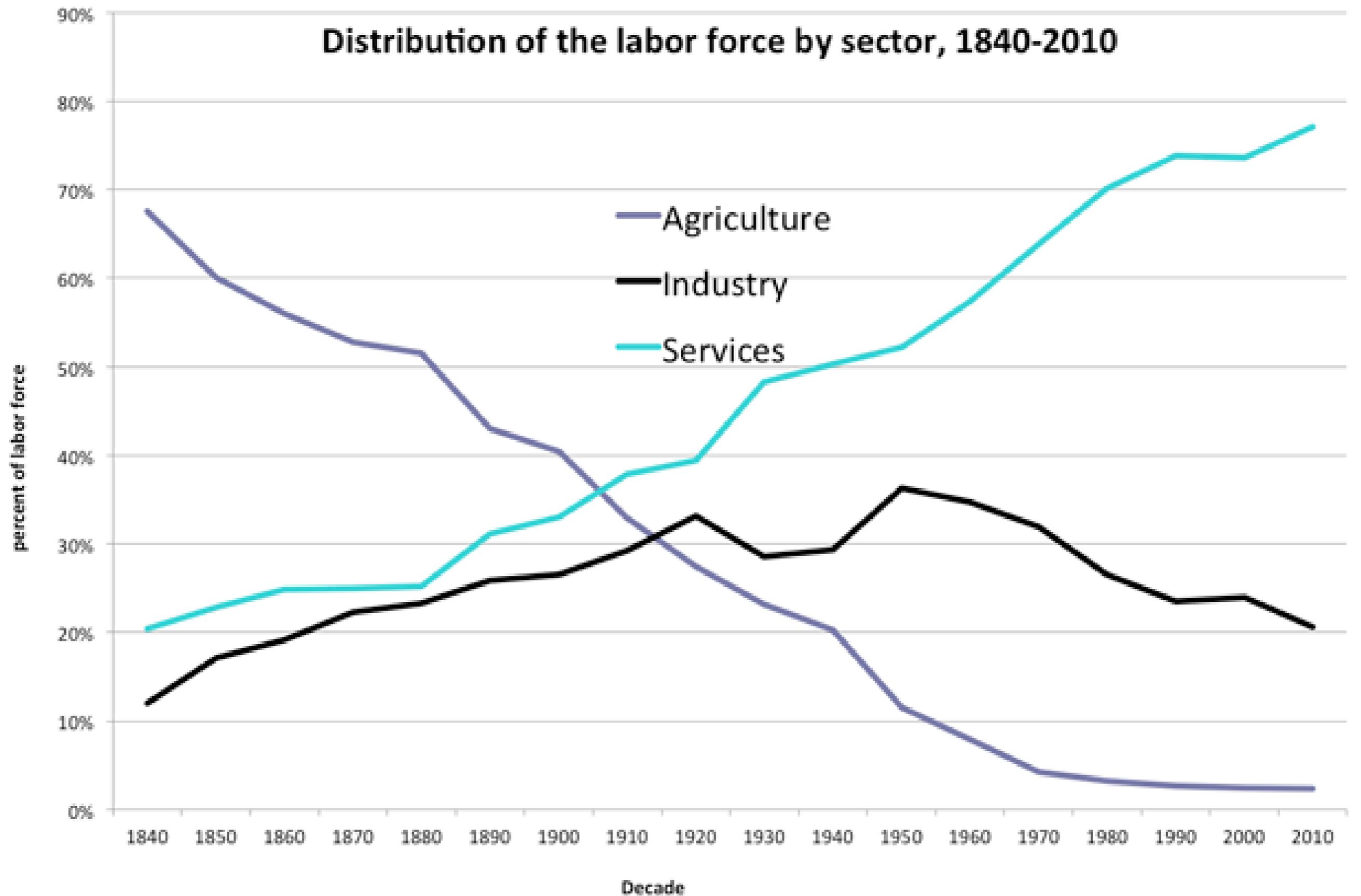


Source: George Grantham Bain Collection.

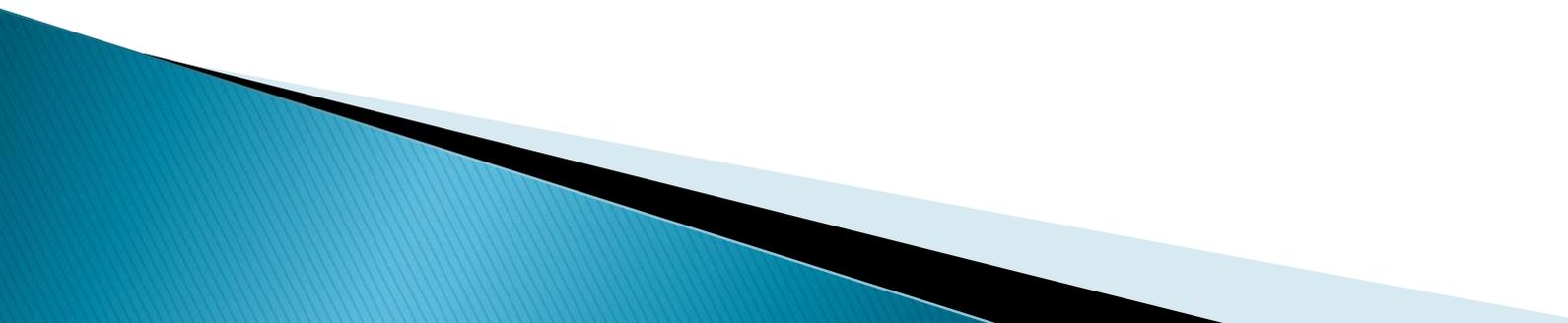
Democratize

- ▶ This simply means that it is now available to almost anyone any where.
 - ▶ The technology will empower more and more people to do more things.
 - ▶ Think about people designing new clothing or shoes and having 3D printers in your home or neighborhood to print it out almost immediately.
- 

Distribution of the labor force by sector, 1840-2010



Future Markets are Unknown

- ▶ How do we prepare our organizations to solve unknown problems rather than serve shrinking markets?
 - ▶ How do we do the same for ourselves?
- 

Tools for Employers

- ▶ When revenue shrinks how do we reorganize to do more with less?
 - Radical Transparency?
 - Most employees see how much money is taken in but they don't see the expenses or the risks.
 - Share the story of the organization to show the risks
 - Share the vision of the problem you solve
 - To what degree can you empower each employee to be responsible for the entire organization.